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MONTEREY COLLEGE OF LAW
100 COL. DURHAM STREET
SEASIDE, CALIFORNIA 93955

August 10, 2016

George Leal
Director, Educational Standards
State Bar of California
180 Howard St.
San Francisco, CA 94105

RE: Update on Monterey College of Law Major Change Request for Kern County
College of Law

Dear Mr. Leal,

Please accept this update for the May 16, 2016 Major Change Request filed by
Monterey College of Law for the opening of our Kern County College of Law branch
campus.

CAMPUS DEAN:

At the time of the May filing, MCL had not yet selected a Campus Dean to serve as
the part-time administrator for the KCCL campus. We have subsequently selected
C.M. (Bud) Starr, a highly respected California attorney and recently retired Deputy
District Attorney with over 29 years of experience. Under the direction of Dean
Winick, who will continue to serve as the full-time President and Dean of the Law
School, Dean Starr will maintain regular office hours at the Bakersfield campus.

Mr. Starr also has extensive experience in legal education, having served for eight
years on the faculty of the California Pacific School of Law, including being
recognized as Professor of the Year in 1998-1999. California Pacific School of Law is
a former CALS located in Bakersfield, California.

Mr. Starr is a highly respected attorney who recently was recognized by the Kern
County Bar Association as their 2016 recipient of the "Bench and Bar Award", the
highest recognition for service to the legal community. Early in his career, Mr. Starr
served as a Supervising Attorney for the State of California Office of Administrative
Law reviewing state regulations for compliance with statutory standards. Mr. Starr
is a graduate of McGeorge School of Law and received his undergraduate degree in
Civil Engineering from the University of the Pacific.

ATTACHMENT A

LAW LIBRARY:

At the time of the May filing, MCL requested a library waiver to utilize the Kern County Law Library as the school's law library. Subsequent to the May filing, the law school has identified the opportunity to acquire the required hard copy volumes for an on-site law library that will supplement the Lexis/Nexis accounts that all KCCL law students and faculty will receive. Both proposed branch locations, the Kern County Bar Association building and the Bank of America building have adequate space to locate a library that is in substantial compliance with the Rules and Guidelines. The law school is also aware that law library requirements are currently under review by both a CBE working group and the Rules Advisory Committee. Although the exact library requirements that will be in effect at the time of the proposed opening of KCCL are not known at this time, the law school certifies that it will be in substantial compliance with whatever library Rules and Guidelines are in effect at the time of the branch opening.

PROPOSED BRANCH RULES AND GUIDELINES:

MCL acknowledges that the Rules and Guidelines for branch campuses are currently under review by the CBE and in process of being modified. Although the exact branch campus requirements that will be in effect at the time of the proposed opening of KCCL are not known at this time, the law school certifies that it will be in substantial compliance with whatever branch campus Rules and Guidelines are in effect at the time of the branch opening.

MCL requests that the above additions be considered as additions and modifications to the law school's May 16, 2016 Major Change Request that is scheduled for consideration at the Committee's August 26, 2016 meeting.

Thank you,



Mitchel L. Winick
President and Dean
Monterey College of Law and
San Luis Obispo College of Law



May 16, 2016

Mr. George Leal
Director for Educational Standards
Office of Admissions
State Bar of California
180 Howard Street
San Francisco, CA 94105-1639

RE: Notice of Substantial Compliance pursuant to Guideline 15.2 (A) – Kern County College of Law (KCCL), Bakersfield, CA – A Branch of Monterey College of Law

Dear Mr. Leal,

Monterey College of Law (MCL) has submitted a major change request for provisional approval of a branch campus. Under Guideline 15.2 (A) the law school must meet the following requirements:

15.2 Application for provisional accreditation of a branch or satellite campus.

As a major change pursuant to Rule 4.165(B), a law school must obtain the prior approval of the Committee to open a branch or satellite campus. To apply for and receive Committee approval, a law school must do the following:

- (A) No less than 180 days before the proposed opening of a branch or satellite campus, the law school must notify the Committee. The notice must identify the type, location, name and proposed opening date of the new campus, and it must include copies of all academic and operational documentation to be used by the staff, faculty and students at the new campus. The notice shall also include a certification by the Dean of the law school that, upon its opening, the proposed campus will be in substantial compliance with all relevant academic and operational requirements as set forth in the Accredited Law School Rules and the Guidelines for Accredited Law School Rules.*

MCL proposes to begin offering classes at KCCL for the Fall 2017 Semester on or about July 1, 2017. MCL is notifying the Committee of its intention to open the new branch location by filing its major change request at the June 2016 Committee meeting of the Committee of Bar Examiners. The June notification meets the 180-day notification requirement of Guideline 15.2 (A).



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Dean's Certification
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The location will be operated as a branch of MCL under the name *Kern County College of Law, a branch of Monterey College of Law*. The proposed location is 1112 Truxtun Ave, Bakersfield, California. The proposed opening date is July 1, 2017. Copies of the academic and operational documentation have been provided in the major change request and attached appendices.

As President and Dean of Monterey College of Law, I certify that the KCCL branch of MCL will be in substantial compliance with all relevant academic and operational requirements as set forth in the Accredited Law School Rules and the Guidelines for Accredited Law School Rules prior to opening on July 1, 2017.

Sincerely,



Mitchel L. Winick
President and Dean
Monterey College of Law



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100 COL. DURHAM STREET
SEASIDE, CALIFORNIA 93955
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Major Change Request

Branch Campus for Monterey College of Law – Kern County College of Law

Submitted: May 16, 2016

INTRODUCTION

Pursuant to Rule 4.165 (B) of the *Accredited Law School Rules*, Monterey College of Law (MCL) is notifying the Committee of Bar Examiners (Committee) of a contemplated major change and requests approval by the Committee. The major change is one of the categories specifically defined in Section 4.165 (B) of the rules: “. . . opening a new branch.”

MCL requests approval of the Committee to open a branch of MCL in Bakersfield, California. The name of the branch campus shall be “*Kern County College of Law; a branch of Monterey College of Law*” (KCCL). The branch shall be owned and operated by MCL, a 501(c)3 California non-profit corporation located in Seaside, CA.

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A. RULES

1. Rule 4.164 Prior approval of major changes

An accredited law school contemplating a major change must notify the Committee and obtain its approval at least ninety days before making the change. The notice must explain in detail any effect the change might have on the law school's compliance with the rules and be submitted with the fees specified in the Schedule of Charges and

Deadlines. The Committee may then require submission of additional information or an inspection.

MCL proposes to initiate operation of the KCCL branch for the Fall Semester 2017, on or about July 1, 2017. This major change request meets the 90-day requirement of Rule 4.164. As documented in the enclosed information, MCL has the financial and administrative resources to open a branch campus in Bakersfield, CA. The law school has established the administrative and academic infrastructure, including course management systems, policies, procedures, course syllabi, exams, and skill development programs for supporting a branch campus. These resources are evidenced by the law school's successful opening and operating of its branch campus in San Luis Obispo in Fall 2015 and the law school's operation of its satellite campus in Santa Cruz, CA since 2009. The bench and bar of Kern County represent a highly respected resource for adjunct law faculty and adjunct academic associate deans. The law school has identified experienced and qualified faculty candidates for the branch campus and prior to opening will hire a part-time Campus Dean who meets the qualifications of the Accredited Law School Rules and Guidelines (Rules and Guidelines) and a full-time (non-JD) Campus Administrator. The law school will be located in close proximity (one block) to the Kern County Superior Court and the Kern County Law Library, two valuable resources for the law students and faculty. Because of the available resources of the law school, the addition of a branch campus in Bakersfield will not affect the law school's capacity to remain in compliance with the Rules and Guidelines.

2. Rule 165(B) Major changes

Guideline 15.2 requires that as a major change pursuant to Rule 4.165(B), no less than 180 days prior to the first day of classes, a law school must obtain the prior approval of the Committee to open a branch or satellite campus. To apply for and receive Committee approval, a law school must provide the Committee with a comprehensive explanation of the operating plans for the new branch campus.

The following information, required by Guideline 15.2, provides a comprehensive explanation of the operating plans for the proposed Kern County College of Law (KCCL) as an accredited branch of MCL.

3. Rule 4.160 Standards

(H) Multiple Locations. Accreditation is granted to a law school as an institution. If a law school receives approval to open a branch campus or a satellite campus, the branch or satellite campus must be operated in compliance with the Standards, except that the Committee may determine whether, and to what extent, the Library Standard shall apply. The new campus must be in substantial compliance with the Standards one month prior to the start of classes, and must be in full compliance within two years.

The Dean of the law school will certify substantial compliance by letter no later than one month prior to the start of classes.

MCL has been accredited by the CBE since 1981. The law school was found to be in compliance with the Rules and Guidelines at its most recent five-year site visit in 2013 and in the subsequent 2015 Annual Report. The proposed KCCL branch campus will be in substantial compliance with the Standards no later than one month prior to the proposed opening date of July 1, 2017. The law school requests that a waiver be granted to allow the law school to utilize the resources of the Kern County Law Library to meet the library requirements of the Rules and Guidelines. See Section F below.

B. GUIDELINES

1.7 Primary Administrative Office, Classroom, and Law Library Facilities Location and Hours; Availability of Records.

The law school's primary administrative office, classrooms, branch, and satellite campuses, and all associated law library facilities are located in California. The primary administrative offices of the law school will be Monterey College of Law (MCL), 100 Col. Durham Street, Seaside, CA. The law school has operated at this location since May of 2005. All permanent records of the law school, including the student records for all branch and satellite campuses are maintained at the primary administrative office. The law school's administrative resources, facilities, staffing, policies, and procedures have been reviewed as part of the law school's most recent accreditation site visit in 2013 and found to be in full compliance with the Rules and Guidelines.

The primary administrative office is open and permanent records are available for access during regular business hours, Monday through Thursday, 9:00 a.m. to 6:00 p.m.

The proposed KCCL branch campus will also have a separate administrative office staffed by a part-time Campus Dean and a full-time Campus Administrator. The law school has identified two alternative locations that meet the needs of the first-year campus. Both facilities are located across from the Kern County Courthouse and Law Library. Both building owners have indicated an interest in having the law school locate in their buildings and have sufficient space and amenities to accommodate first-year classroom and office requirements. The preferred location is the Kern County Bar Association building at 1112 Truxtun Ave. The alternative location is the Bank of America building at 1440 Truxtun Ave. Both locations are in direct proximity to the Kern County Courthouse and Law Library at 1415 Truxtun Ave.

Subsequent to the approval of the Major Change request, and prior to opening the branch campus, the law school will enter into a lease arrangement with one of

these two locations. Regardless of which location is selected, the administrative offices of the branch campus will be open during regular business hours, Monday through Thursday, 9:00 a.m. to 6:00 p.m.

2.10 Statement of Provided Student Services, Experiences, and Activities; Adequate Support and Resources for Provided Services, Experiences, and Activities.

Academic Support: All categories of academic support services provided at the main campus, including special skills courses, tutoring, and academic advising will be provided on-site at KCCL. The academic support program will be coordinated by Dean Elizabeth Xyr, the full-time Dean of Student Success who is located at the primary administrative office. Dean Xyr has served as an academic advisor at the law school since 2008. She was appointed Assistant Dean of Academic Support in 2012 and Associate Dean of Student Success in 2014. Dean Xyr has been the primary architect of the law school's unique bar skills program that is integrated into the law school's primary curriculum. KCCL students will have access to Dean Xyr by telephone, e-mail, and other on-line methods (i.e. Facetime and Skype). In addition, similar to the law school's staffing of its San Luis Obispo branch campus, an adjunct Associate Dean of Student Success will be hired to work under the direct supervision of Dean Xyr and will be located at the KCCL campus to provide on-site support services and counseling.

Clinical Programs: First-year law students do not traditionally participate in clinical programs at the law school. However, for the second year of operations, local clinics will be developed for KCCL students in collaboration with the Kern County Bar Association, the Kern County Superior Court, and other Kern County legal service providers. An adjunct Associate Dean of Clinical Studies at the KCCL campus will be hired for the second year of operations and will be in charge of coordinating and supervising the local clinical programs.

Student Organizations: KCCL students will participate in Student Bar Association activities through election of local student representatives to the student bar. In addition, similar to the law school's locations in Monterey, Santa Cruz, and San Luis Obispo, a KCCL student representative will be elected to serve as the student representative to the Kern County Bar Association.

Business Services: Heather English serves as the law school's full-time Business Manager and is located at the primary administrative office. Students at all of the law school's locations manage their student financial accounts on-line through Populi, the law school's course management system. Ms. English is available to all students by telephone, e-mail, and through the Populi system during regular business hours and will be assisted on-site at KCCL by the full-time Campus Administrator who will serve as the Assistant Business Manager for KCCL.

Admissions: Assistant Dean Wendy LaRiviere has served as MCL's Dean of Admissions for more than 15 years. Dean LaRiviere also manages the law school's

marketing and recruiting program and the on-line admissions portal that serves as one of the primary methods of inquiry for prospective law students. Dean LaRiviere will work closely with the KCCL Campus Dean, Campus Administrator, adjunct Associate Deans, and Faculty to support local recruiting efforts and to organize local information sessions for prospective law students. The Campus Dean and Campus Administrator will be available to local applicants who wish to meet on-site at KCCL with a representative of the law school. Dean LaRiviere is also available by telephone and e-mail during regular business hours to prospective students for all MCL locations. Admissions files for prospective KCCL students will be compiled and maintained at the law school's primary administrative offices. All enrollment decisions for KCCL will be made by the law school's Admissions Committee at the main campus and will follow the same policies and procedures that are standard for all MCL locations.

Curriculum: KCCL students will have on-site access to the same required curriculum that is provided at the main and branch campuses of the law school. All courses will be delivered using the same course format as utilized at the law school's other locations. Certain elective and clinical courses at each of the law school's locations may be different based on the interests of the local students, industry requirements of the local community, and access to qualified faculty at the respective locations.

4.1 Law School Dean; Full-Time Administrator; Registrar Duties

Dean: Mitchel L. Winick has served as the full-time dean of the law school since August 2005. He previously served as the Assistant Dean at Texas Tech University School of Law, an ABA approved law school, and has more than three-decades of experience in law, legal education, and business. Dean Winick is a former Assistant Attorney General of Texas and has business experience serving as a senior partner in a management consulting firm, vice president of a publicly traded corporation, and founder of a venture capital firm. Dean Winick received his J.D. from the University of Houston Law Center and B.A. (with emphasis in economics and political science) from the University of the Pacific.

As President and Dean of the law school, Dean Winick serves as the chief executive and chief academic officer managing and administering the business, academic, and financial affairs of all locations of the law school. During Dean Winick's tenure, the law school has grown from approximately \$785,000 to more than \$2.4 million in gross revenue. During this period, the law school is the first CALS to be authorized to offer M.L.S. and LL.M. degrees in addition to the traditional J.D. and has improved its cumulative bar pass rate from 39% (2005) to 57% (2015). The law school has also expanded to include a "first-year only" satellite location in Santa Cruz and a branch location in San Luis Obispo.

Dean Winick is active in higher education leadership, serving on the State Bar's Presidential Task Force on Admissions Regulatory Reform (TFARR) and on the

Standing Committee for the Delivery of Legal Services. Locally he serves on the higher education advisory committees of the Monterey County Business Council, the Panetta Institute for Public Policy, and Leadership Monterey Peninsula.

Campus Dean: Under the direction of Dean Winick, the law school will hire a part-time Campus Dean for KCCL prior to opening the branch campus. The Campus Dean will maintain regular posted office hours at the Bakersfield campus. The Campus Dean will meet the requirements of the Rules and Guidelines that are in affect as of the opening of the branch campus.

Campus Administrator: Prior to opening KCCL a (non-JD) full-time Campus Administrator will be hired. The Campus Administrator will maintain regular posted office hours at the Bakersfield Campus and will serve as the Assistant Registrar and Assistant Business Manager for the KCCL campus.

Registrar: Shashi Chand is the law school's full-time Registrar and is located at the primary administrative offices in Seaside. Ms. Chand has served as Registrar for the law school for more than two decades. Ms. Chand is responsible for recording grades, maintaining all permanent student records, and registering students through Populi, the law school's on-line course management system. The vast majority of all information related to registration and student records, including transcripts, grades, and formal student notifications are provided to students through the web-based Populi system. Ms. Chand is available by telephone, e-mail, and through the Populi system during regular business hours to students at all MCL locations and will be assisted on-site at KCCL by the full-time Campus Administrator who will serve as the Assistant Registrar for KCCL.

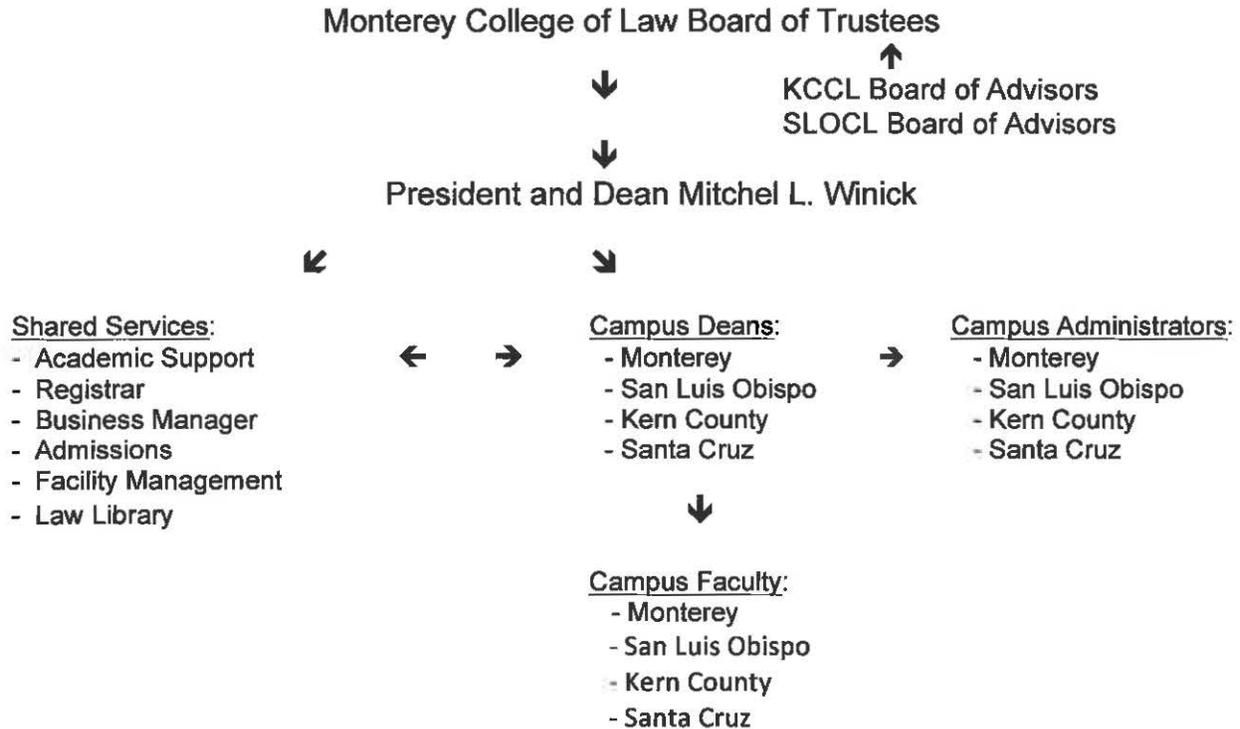
C. LAWFUL OPERATION AND GOVERNANCE

Board of Trustees: MCL operates as a 501(c)3 California non-profit corporation. KCCL will operate as a branch of MCL and will not be a separate legal entity. The MCL Board of Trustees (See Appendix G) will serve as the fiduciary governing body of the branch campus. MCL Trustees serve three-year terms and may serve two consecutive terms.

KCCL Advisory Board: The MCL Board of Trustees will appoint a local advisory board for the KCCL campus comprised of local lawyers, judges, and community leaders (see Appendix G). The advisory board will meet quarterly and provide input to the MCL Trustees on issues and policies of local importance to the Kern County community. Advisory Board members will serve three-year terms. The list of individuals who have indicated willingness to serve on the founding Board of Advisors is included in Appendix G.

Management: President and Dean of the law school, Dean Mitchel Winick serves as the chief executive and chief academic officer managing and administering the business, academic, and financial affairs of all locations of the law school, including KCCL. Campus Deans at each location manage daily operations of each branch.

Organizational Chart:



D. FACULTY

Following the successful model that MCL has employed for the past 44 years, the faculty for the KCCL program will represent practicing lawyers and judges from Kern County. The faculty will serve as adjunct professors of law, teaching part-time in the evenings. At the current time, the following adjunct professors have indicated their interest in serving as adjunct faculty for KCCL:

First Year

- Criminal Law – Honorable Steven Katz, Superior Court Kern County
- Contracts – Teresa Goldner, Kern County Counsel
- Torts – Marc Widelock, Attorney
- Legal Research and Writing – Catherine Bennett, Appellate Specialist
- Mediation, ADR - Honorable Jennifer Thurston, Superior Court Kern County

Upper Division

- Civil Procedure – Scott Belden, Attorney
- Evidence – Scott Spielman, Assistant District Attorney (or another ADA)
- Real Property, Bankruptcy, Tax Law - Phillip Gillet, Attorney
- Constitutional Law – Teresa Goldner, Kern County Counsel
- Business Organizations, Environmental law – Honorable Steven Katz
- Community Property – Lisa Holder, Attorney

Interested in Teaching – Course(s) not yet designated

- Barry Goldner, Attorney
- Bud Starr, Deputy District Attorney

It is clear from the support offered by the bench and bar in Kern County that it will not be difficult to provide a qualified and experienced adjunct faculty for KCCL. A number of the initial faculty have previous law school teaching experience at the California Pacific School of Law, a California Accredited Law School that previously operated in Bakersfield.

E. EDUCATIONAL PROGRAM

First Year Curriculum: KCCL will offer the following first-year law courses using the same Monday through Thursday evening schedule (6:30-9:30 p.m.) that is used at the law school's other locations:

Contracts	6 units
Torts	6 units
Criminal Law	6 units
Legal Writing I	2 units
Professional Responsibility	2 units
ADR/Mediation	2 units
<u>TOTAL</u>	<u>24 units</u>

Each of these courses will utilize the same syllabi and the same casebooks as the first-year courses offered at MCL's other locations. First year students at KCCL will also take the same examinations and be graded following the same rubrics as first year students attending the other MCL locations. The syllabi, course materials, examinations, and grading rubrics for these courses have all previously been submitted for review and approved by the Committee as part of MCL's annual report and 2013 five-year site visit.

Upper Division Curriculum: KCCL will offer the same upper division course curriculum on the same schedules as offered at the law school's other locations.

Academic Policies: KCCL will follow all of the same academic policies that are currently in place at MCL related to grading, attendance, academic honesty, equal opportunity, anti-harassment, faculty evaluations, course syllabi, examinations, academic probation, course repetition, and disqualification.

Bar Review Resources: MCL has a special license agreement with BarBri and Kaplan to provide a comprehensive bar review programs and skills courses that are included in the law school's tuition and fees.

1) MCL/Barbri Extended Bar Review for the July Bar Exam

This program is offered once a year for students registered to sit for the July California Bar Exam. Enrolled students begin studying in late February. From February to late May students meet three nights a week to review doctrinal subjects. In late May the traditional BarBri crash course begins. Once that course begins, students may continue in the evening review program or transfer into the daytime review program.

The course content is developed and owned by BarBri (Lectures, outlines, question banks, etc.); but the schedule and program was craft for and by Monterey College of Law. Attendance and active participation are required. Students who fail to participate will be excused from the extended program. Students who are excused from the evening program will be allowed to participate in the standard BarBri program.

2) Individual Bar Review Resources for the February Bar Exam

Students sitting for the February Bar exam qualify for individual bar review services. Individual study plan allows students to begin preliminary bar review prior to the traditional BarBri Bar Review. Qualified students will work with the Dean of Academic Support to develop an individual study plan that targets the student's academic weaknesses and strengths. Individual study plans may include subject matter review, bar outline development, essay practice and review, MBE practice and review, and Performance exam practice and review.

Student Handbook: A copy of the proposed KCCL Student Handbook is provided as Appendix A. All policies and procedures are the same for all MCL locations.

Faculty Handbook: A copy of the proposed KCCL Faculty Handbook is provided as Appendix B. All policies and procedures are the same for all MCL locations.

F. PHYSICAL LOCATION AND LIBRARY

Branch Location: MCL has identified an initial preferred location for its first year of operations at 1112 Truxtun Ave., Bakersfield, CA. The facility is owned and operated by the Kern County Bar Association. The office building is a modern, recently remodeled "Class A" space that is ADA accessible. The facility provides one large conference room that will accommodate 20 students in a classroom setting and a separate professional office that is large enough to accommodate one to three desks as shared space. The location has a break area for students and faculty and ADA compliant restroom facilities. There is adequate, free parking on-site and on the surrounding streets. The location is across the street from the Bakersfield Superior Court, the County Law Library, Municipal and County offices, and many of the area law offices. The Bar Association has indicated interest in having the law school as a tenant. This space is only large enough for the first year of operations.

Following the first year, the law school has identified available space approximately one block away that can be configured for classrooms and office space at the Bank of America building at 1440 Truxtun Ave. Both locations are in direct proximity

(approximately one-block) to the Kern County Courthouse and Law Library at 1415 Truxtun Ave.

Law Library: MCL requests a waiver to use the Kern County Law Library to fulfill the library requirements of the Rules and Guidelines. The County law library is located in the County Courthouse at 1415 Truxtun Ave. across the street (0.2 miles) from the proposed law school location. KCCL students will have access to the library during regular library hours, 8:00 a.m. to 4:00 p.m. Monday – Friday.

The Law Library collection consists of 23,000 + volumes and includes:

- Federal and California statutes,
- Federal and California administrative regulations, court, and administrative agency decisions.
- California State and Local Rules of Court.
- Bakersfield Municipal Code, Kern County Code, Ridgecrest Code, and Delano Municipal Code.
- California and Federal research tools including digests, form books, Shepard's, CEB, Rutter Group, jury verdicts, jury instructions, CD-ROM, Online Service.
- Texts on various subjects including self-help books.
- Law Reviews and newspapers.
- Blacks Law Dictionary.
- Bieber's Dictionary of Legal Abbreviations

The library also provides free access to Westlaw that has the following resources:

- California Codes
- U.S. Supreme Court Cases
- California Rules of Court Federal Cases
- United States Code ALR
- California Cases Am Jur 2d
- Cases & Codes for all 50 states
- Rutter Group Practice Guides
- Matthew Bender's California Library including:
 - California Forms of Pleading and Practice California Criminal Defense
 - California Legal Forms California Family Law Practice
 - California Real Estate
 - California Will and Trusts
 - California Employment Law California Environmental Law

Each KCCL student will be issued a LexisNexis account that provides access to the full range of Federal Reporters, law reviews, digests, and other legal research resources, Shepard's, Codes & Cases for all 50 states, federal cases & codes, and California law reviews.

LIBRARY CONTENT

Kern County

College of Law

Indicate with an "X" the format of the following required library materials
A greyed-out area indicates that this alternative is not allowable as an only source

TITLE	Hard Copy	Online
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General National Materials:

Corpus Juris Secundum , or	X	X
American Jurisprudence, 2d		X

Dictionaries:

Legal dictionary	X	X
General dictionary	X	X

Annotated Reports:

American Law Reports – Federal	X	X
American Law Reports, 4 th and 5 th		X

American Law Institute Publications:

Model Codes, Reports and Drafts		X
Restatements of the Law, Reports and Drafts		X

Forms of Pleading and Practice and Legal Forms:

California Judicial Council forms	X	X
Current set of California forms	X	X
Current set of Federal forms	X	X

Uniform Laws:

Uniform Laws Annotated		X
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California Materials:

California Supreme Court Reports	X	X
California Appellate Court Reports	X	X
West's California Reporter		X
West's California Reporter 2nd		X

Regarding the above, if the law school provides the official reporter through electronic means, then the unofficial reporter in hard copy is acceptable, or vice versa.

West's Digest	X	X
California Jurisprudence, 3rd		X
West's or Deering's Annotated Codes, including Indices (for subjects taught)	X	X
California Civil Jury Instructions, Civil (BAJI)		X
California Jury Instructions, Criminal (CALJIC)		X
Law Revision Commission Reports		X
Attorney General Opinions		X
California Code of Regulations		X

TITLE	Hard Copy	Online
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Federal Materials:

United States Supreme Court cases, any set	X	X
Federal Reporter, 1st through 3rd	X	X
Federal Supplement	X	X
Federal Rules Decisions		X
Tax Court cases		X
Board of Tax Appeals Decisions		X
Federal Digest		X
Supreme Court Digest	X	X
Annotated edition of the U.S. Code	X	X
United States Statutes at Large	X	X
Code of Federal Regulations	X	X
Looseleaf Tax Service		X

National Reporter System: (1st to date) for all of the following:

Atlantic Reporter, New York Official Reports		X
Northeastern Reporter		X
Northwestern Reporter		X
Pacific Reporter		X
Southeastern Reporter		X
Southern Reporter		X
Southwestern Reporter		X

Texts and Treatises:

Encyclopedia, treatises, or current text for all courses taught	X	
Witkin, Summary of California Law	X	X
Witkin, California Procedure	X	X
Witkin, California Criminal Law	X	X
Witkin, California Evidence	X	X

Law Reviews and Journals:

Number of journals adequate to meet the mission of the law school and the needs of the instructors	X	X
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Other Resources:

Current Law Index or Index to Legal Periodicals		X
Local county and city ordinances	X	X
Local municipal codes	X	X
Legislative history – United States Code, Congressional and Administrative News (USCCAAN)		X
Local court rules		X

Cite Checking Resource:

Shepard's Citation Service or Westlaw Key Cite		X
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G. FINANCIAL PROJECTIONS

The financial projections (See Appendix E) indicate that the KCCL proposal is not a significant financial risk to MCL. It is estimated that the program will break even the first year and then generate positive net revenue for subsequent years. Over the initial four-year operating period, the proposed branch is projected to generate a cumulative total of \$2,192,000 in gross revenue and \$677,800 in net revenue. The four-year average net revenue is projected to be \$169,450 per year.

Tuition Policy: MCL has an established policy at all locations to guarantee that each student's tuition rate will not increase during the time that they remain enrolled in good academic standing at the law school. For the incoming 1L students at KCCL, the annual tuition rate is projected to be \$14,000 per year and the total tuition for the JD program will be \$56,000. It is anticipated that the tuition rate for subsequent incoming classes will gradually increase to bring the program up to the same tuition rate as the other MCL locations.

H. MARKET ANALYSIS

Kern County appears to be a un-served/underserved market for accredited legal education. Conversations with local lawyers, judges, educators, and community leaders indicate that an accredited law school would be welcomed and supported by the local community. Conversations with representatives of the District Attorney, County Counsel, Superior Court, local lawyers, and undergraduate educational institutions indicate that the local legal and business community would support internships and jobs for accredited law school graduates.

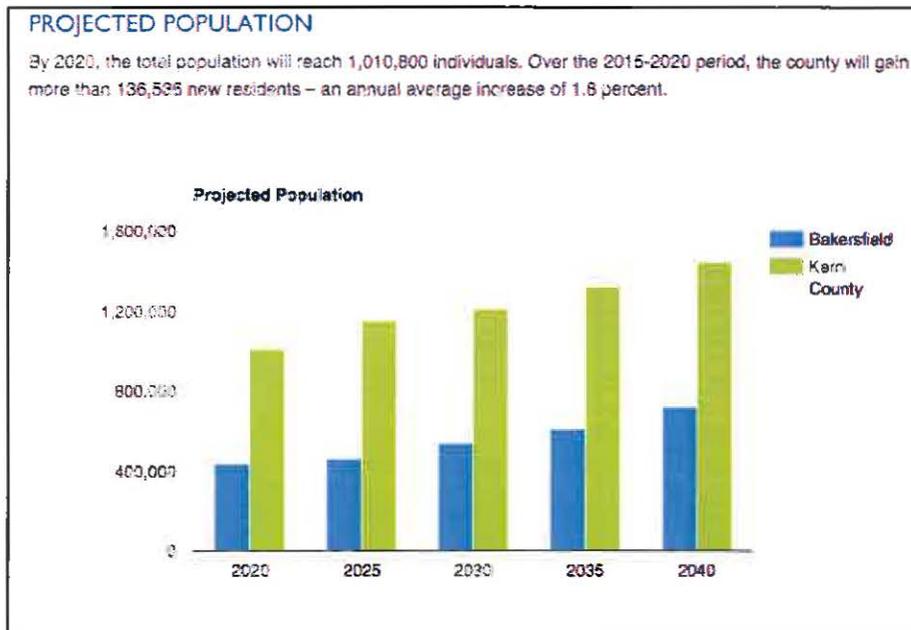
The following are key findings that support an accredited branch law school campus in Kern County:

- Kern County is an isolated un-served/underserved geographic area without an accredited law school. The closest accredited law schools to Bakersfield are:
 - *San Joaquin College of Law*, located in Clovis, 120 miles away and appx. 1 hour, 45 minutes drive time;
 - *Glendale University College of Law*, located in Glendale, 110 miles away and appx. 1 hour, fifty minutes drive time;
 - *San Luis Obispo College of Law*, located in San Luis Obispo, 137 miles away and appx. 2 hours, fifteen minutes drive time;
 - *Santa Barbara College of Law*, located in Santa Barbara, 150 miles away and appx. 2 hours, thirty minutes drive time, and
 - *Monterey College of Law*, located in Seaside, 215 miles away and appx. 3 hours, thirty minutes drive time.



Proposed Kern County Branch = Red
 Closest CALS = Blue

- Community Demographics.** Population has grown consistently over the past several years in Kern County, bolstered by a young population, job opportunities in the agriculture and energy industries, and affordable home prices and lower cost of living. According to the California Economic Forecast report, Kern County will continue to attract new residents over the forecast horizon. By 2020, the total population is projected to reach 1,010,800. Over the 2015 to 2020 period, Kern County is projected to gain more than 136,536 new residents at an annual average increase of 1.8%.



- Key market indicators illustrate that Kern County compares favorably to the better-known Fresno area. It has a higher per-capita income, higher gross domestic product, and lower median home prices. Of particular interest is that Kern County students score higher on SAT scores with an average score of 1404.

2016	Fresno	Kern
Population 2015 Annual Avg	980,980	884,436
Labor Force 2015 Annual Avg.	443,500	394,800
Unemployed Rate 2015 Annual Avg	10.0	9.9
Private Sector Jobs (EDD) 2014 Annual Avg	247,300	197,200
Manufacturing Jobs (EDD) 2014 Annual Avg	23,400	14,800
Per Capita Income (\$) 2014 BEA, CA	\$35,785	\$36,165

Gross Domestic Product (millions \$) US BEA 2014	\$37,149	\$39,989
K-12 Enrollment 2014-2015	199,366	180,304
SAT Scores (Avg.) DOE 2013-14	1,376	1,404
Taxable Sales (\$ 000s) BOE 2013 Current 2-2015	\$12,609,111	\$15,199,124
Median Home Price (\$) 2015 Avg.	\$217,998	\$215,613

- Potential Student “Feeder Programs”. KCCL will draw from a combination of non-traditional, adult students and recent university graduates from CSU Bakersfield, Bakersfield College, and other local college programs.

California State University, Bakersfield – Pre-Law Program: CSU Bakersfield is an excellent “feeder-school” for the proposed KCCL campus. CSUB has approximately 9,000 students and includes a “pre-law” program that currently has 55-60 students enrolled in its curriculum. Dr. Jeanine Kraybill is the director of the CSUB pre-law program and has indicated an interest in developing an articulation agreement between CSUB and the proposed KCCL to facilitate student transition between the undergraduate pre-law program and KCCL. Dr. Kraybill noted that university research indicates that more than 70% of CSUB graduates indicate an interest in living and working in the region after graduation. She believes that the proposed KCCL branch would serve the needs of this population that wishes to pursue a legal education to practice law in the community.

CSUB has received a number of notable rankings in recent years:

- Ranked #10 by *The Economist* out of 1,275 four-year, non-vocational U.S. colleges and universities based on economic value of attendance. (2015)
- Ranked #54 by *Hispanic Outlook in Higher Education* in its listing of Top 100 colleges for degrees granted to Hispanic students. (2015)
- Ranked #8 “Best Bang for the Buck” by *Washington Monthly* among baccalaureate colleges

and universities in the West. (2015)

• Ranked in the Top 50 by *Hispanic Outlook in Higher Education* "Publisher's Pick" of the Top 50 colleges and universities nationwide that provide outstanding opportunities for Hispanic students. (2015)

Bakersfield College: Bakersfield College was founded in 1913 and is one of the nation's oldest continually operating community colleges. The college serves 15,000 students on the 153-acre main campus in northeast Bakersfield, at the Weill Institute in downtown Bakersfield, and at the Delano Center 35 miles north of Bakersfield. Bakersfield College is one of 24 California Community Colleges selected to participate in The State Bar of California's *Pathway to Law School* program. The program is designed to enhance opportunities and advancement in the legal profession for diverse populations, particularly those who have been underrepresented in the practice of law. Dr. Manny Mourtzanos is the director of the *Pathways* program and reported that more than 100 Bakersfield College students applied for the inaugural *Pathways* program this year and over 50 were selected to participate. Dr. Mourtzanos has indicated an interest in developing a specific regional *Pathways* agreement between Bakersfield College and the proposed KCCL to facilitate student transition between Bakersfield College, CSUB, and KCCL.

Although CSUB and Bakersfield College are anticipated to be the primary "feeder" schools for KCCL, there are also a number of other smaller college programs that provide undergraduate education in Kern County:

Fresno Pacific University – Bakersfield Center: *Teaching certification, undergraduate and graduate degrees*

University of LaVerne – Bakersfield Campus: *Undergraduate and graduate degrees*

University of Phoenix – Bakersfield Center: *Teaching certification, undergraduate and graduate degrees*

Cerro Coso Community College: *Certificate and associates degrees, honor programs*

DeVry University – Bakersfield Center: *Certificate, associates and undergraduate degrees*

National University – Bakersfield Center: *Certificates, undergraduate and graduate degrees*

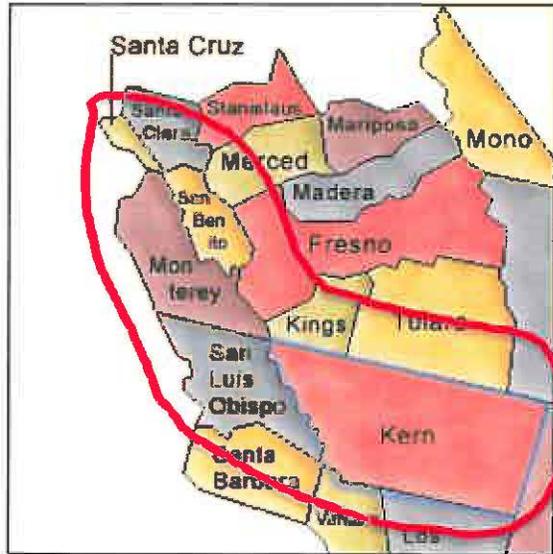
San Joaquin Valley College: *Certificate and associates degrees*

Santa Barbara Business College: *Certificate and associates degrees*

Taft College: *Certificate and associates degrees*

- **Potential for Collaboration with the local Bar Association, Superior Court, and Public Legal Departments.** Meetings with the Executive Committee of the Kern County Bar Association, and senior lawyers from the District Attorney, County Counsel, Public Defender, and Superior Court Judges indicated that law student clinical opportunities and internships would be welcomed in Kern County. Local lawyers indicate a willingness to hire local KCCL graduates.

- Expanded Central California Presence. The geographic proximity of Monterey, San Luis Obispo, and Bakersfield provides stronger presence for MCL along the entire Central California region. This is beneficial for admissions, job opportunities, and faculty resources.



I. PROJECTED 4-YEAR ENROLLMENT

The projected KCCL enrollment for the first four years is provided in the following chart. Although it is likely that 1L enrollment may increase over time as the law school becomes better known, the following conservative projections meet the financial sustainability requirements of the program. The 1L enrollment estimates also reflect the law school's experience in opening the recent San Luis Obispo branch campus.

	Year 1	Year 2	Year 3	Year 4
1L	15	15	15	15
2L	0	12	12	12
3L	0	0	10	10
4L	0	0	0	10
MLS	0	2	2	2
TOTAL	15	29	39	49

J. SUMMARY

Operations and Management: MCL has the financial, administrative, and academic resources necessary to open and operate a successful branch campus in Kern County. The location is approximately 2:15 hours drive from the law school's branch campus in San Luis Obispo and 3:30 hours drive from the law school's primary campus in Seaside. The three campus locations provide a geographic triangle that is easily

served by a network of administrative services that can be shared between locations. In addition, MCL has implemented an on-line course management system that provides centralized registrar and business office services that are equally accessible to students at all campus locations.

Meeting a Un-served/Underserved Need: Kern County represents a large un-served/underserved community that has an adequate population and undergraduate education community to support an accredited law school branch campus.

Financial Sustainability: The MCL program of utilizing shared, centralized administrative services, adjunct faculty, and adjunct associate deans provides a low-overhead model. The model creates the opportunity to offer a high-quality academic program for a relatively small program enrollment. This model allows the school to operate successfully in communities that are not large enough to support a traditional ABA law school, but can support a branch campus of a CALS.

MCL requests the Committee's approval to open an accredited branch of MCL in Bakersfield, California under the name "*Kern County College of Law.*" MCL proposes to begin offering classes for the Fall 2017 Semester at the KCCL branch on or about July 1, 2017.

A certification by the dean of MCL that the KCCL branch will be in substantial compliance upon opening in July 1, 2017 is included as Appendix F.

Submitted May 16, 2016.

By:



Mitchel L. Winick, President and Dean
Monterey College of Law